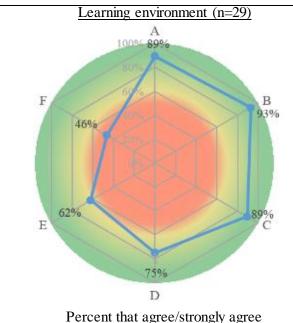
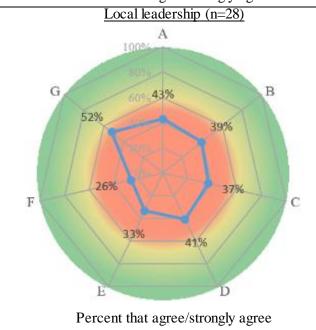
Appendix

Percent favorable responses of SCORE Survey Health Climate domains by employees of the pediatric nephrology unit at Roosevelt Hospital in Guatemala City on March 2017.



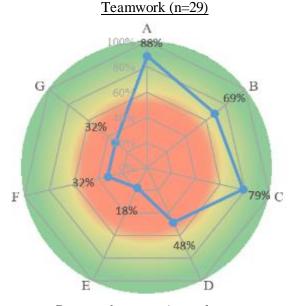
In this work setting, the learning environment...

- A. utilizes input/suggestions from the people that work here.
- B. integrates lessons learned from other work settings.
- C. effectively fixes defects to improve the quality of what we do.
- D. allows us to gain important insights into what we do well.
- E. allows us to pause and reflect on what we do well.
- F. is protected by our local management.



In this work setting, local leadership...

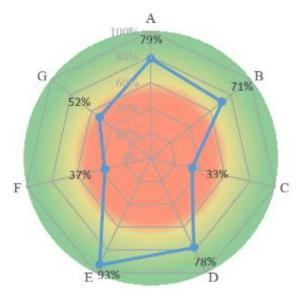
- A. is available at predictable times.
- B. regularly makes time to provide positive feedback.
- C. regularly makes time to pause and reflect with me.
- D. provides frequent feedback.
- E. provides useful feedback.
- F. provides meaningful feedback.
- G. communicates their expectations to me



- A. Disagreements here are appropriately resolved.
- B. It is NOT difficult to speak up if I perceive a problem with patient care.
- C. It is easy for personnel here to ask questions when there is something that they do not understand.
- D. People here from different backgrounds work well together.
- E. Dealing with difficult colleagues is NOT consistently a challenging part of my job.
- F. Communication breakdowns are NOT common here.
- G. Communication breakdowns are NOT common when this work setting interacts with other work settings.

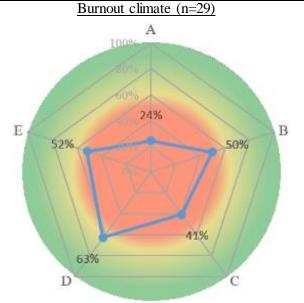
Percent that agree/strongly agree

Safety climate (n=28)



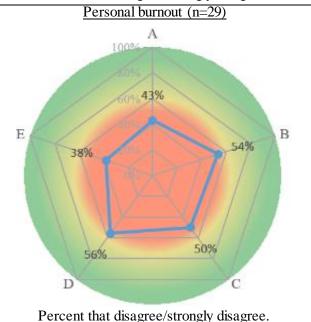
- A. My suggestions about quality would be acted upon by management.
- B. Errors are handled appropriately here.
- C. I receive appropriate feedback about my performance.
- D. The culture here makes it easy to learn from the errors of others.
- E. I would feel safe being treated here as a patient.
- F. It is NOT difficult to discuss errors here.
- G. Values of leadership are the same values that people in this work setting think are important.

Percent that agree/strongly agree

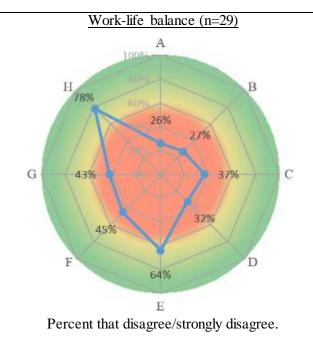


- A. Events in this work setting affect the lives of people here in an emotionally unhealthy way.
- B. People in this work setting are burned out from their work
- C. People in this work setting are exhausted from their work.
- D. People in this work setting are frustrated by their jobs.
- E. People in this work setting are working too hard on their jobs.

Percent that disagree/strongly disagree.



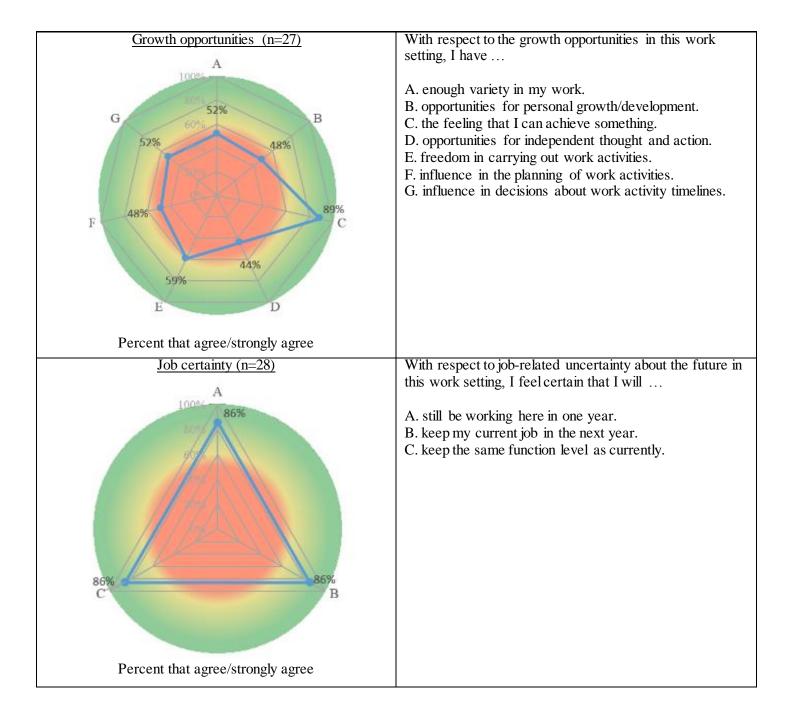
- A. Events in this work setting affect my life in an emotionally unhealthy way.
- B. I feel burned out from my work.
- C. I feel fatigued when I get up in the morning and have to face another day on the job.
- D. I feel frustrated by my job.
- E. I feel I am working too hard on my job.

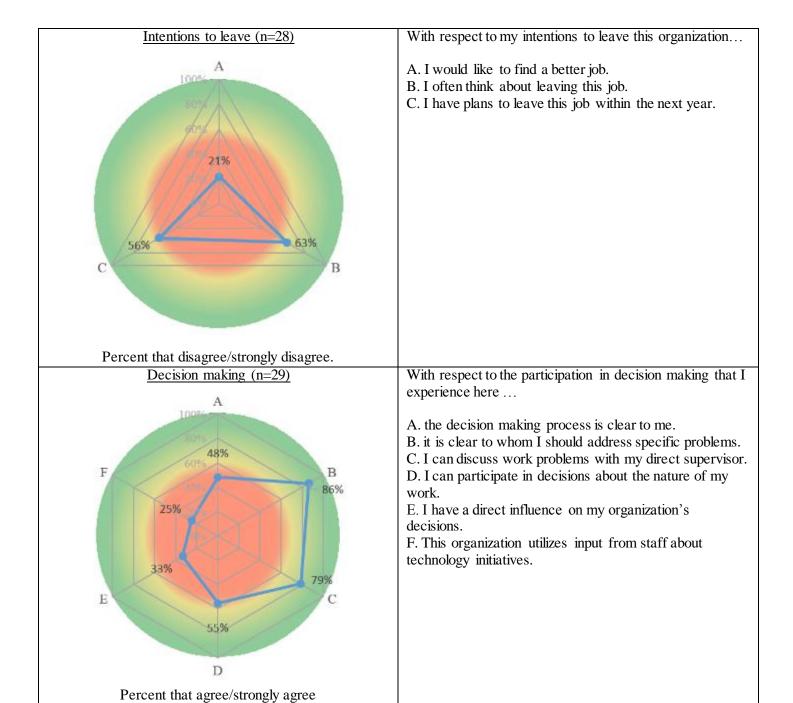


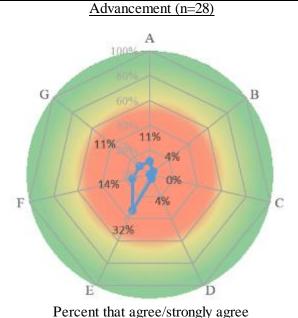
In the past work week, I...

- A. skipped a meal
- B. ate a poorly balanced meal.
- C. worked through a shift without any breaks.
- D. arrived home late from work.
- E. had difficulty sleeping.
- F. slept less than 5 hours in a night.
- G. changed personal/family plans because of work.
- H. felt frustrated by technology.

Percent favorable responses of SCORE Survey Engagement domains by employees of the pediatric nephrology unit at Roosevelt Hospital in Guatemala City on March 2017.



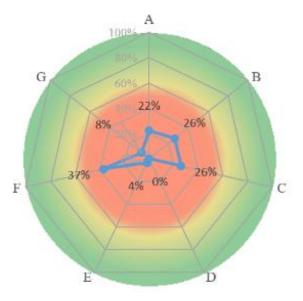




With respect to advancement in this organization ...

- A. I can live comfortably on my pay.
- B. this organization pays good salaries.
- C. I am paid enough for the work I do.
- D. I have opportunities to progress financially.
- E. I have opportunities to advance through training courses.
- F. I have opportunities to be promoted.
- G. I am satisfied with my total benefits package.

Workload strain (n=27)



With respect to the workload in this work setting ...

- A. I have too much work to do.
- B. I have to work under time pressure.
- C. I have to attend to many things at the same time.
- D. I have to give continuous attention to work.
- E. I have to remember many things.
- F. I have to deal with things that affect me personally.
- G. I have contact with difficult people.

Percent that disagree/strongly disagree.